

First Camp

March 17, 2022

Johan Söör, CEO



The Scandinavian camping market is fundamentally attractive



~1,100 campsites

17 million guestnights/year

Est. market size: 7 bn SEK



~400 campsites

11 million guestnights/year

Est. market size: 4 bn SEK



~700 campsites

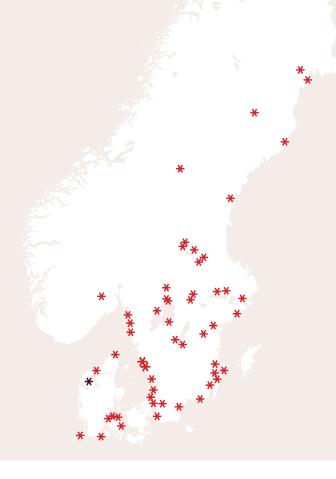
7 million guestnights/year

Est. market size: 3 bn SEK

- Increasing customer demand, but stable supply as virtually no new campsites are established
- Stable long term market growth of approx 5% in value guest night CAGR of 2% 2012-2019
- Highly fragmented market

First Camp is the Nordic market-leader

- Scandinavia's largest campsite chain with 59 destinations of which 49 in Sweden, 9 in Denmark and one in Norway
- Owned by PE fund Norvestor since 2016, and management
- www.firstcamp.se is the largest booking channel for camping and cabin stays in Scandinavia





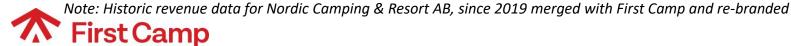
Excellent locations all over Scandinavia





Rapid growth in recent years





Strong M&A development

Successfully acquired 12 new campsites during 2021





















SEK ~110m
Combined Adjusted EBITDA

Successfully acquired 3 new campsites during Q1 2022













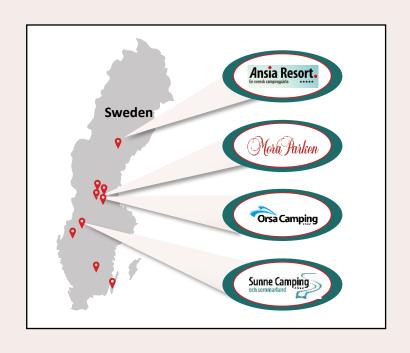


Combined Revenue





Svenska Campingpärlor



Key facts

- 9 destinations incl. Moraparken, Orsa camping and Sunne camping & sommarland
- 4 200+ camping pitches & 600+ cabins
- ~175 MSEK revenue in 2021
- Good geographical match with existing First Camp destinations
- Potential include new booking system, revenue management, B2B sales



Jesperhus



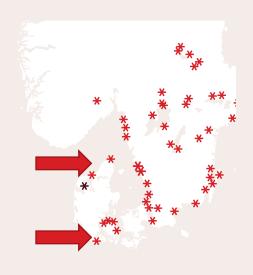


- Leading Danish holiday resort aimed at families with children 2-10
- ~500 camping pitches & ~300 cabins/tents
- ~135 MSEK revenue in 2021
- In-house **creative/digital team** leverage competence throughout First Camp
- YouTube channel with 100+ million views
- Revenue management, cross selling





Råbjerg Mile, Klim, Frigård



Key facts

- **1 700+** camping pitches & **75+** cabins
- ~40 MSEK revenue in 2021
- All in Jutland, cover previously white spots for First Camp
- Frigård strategically positioned at German border
- Potential include revenue management, kids club and activity concept, B2B sales

Norsjø Ferieland

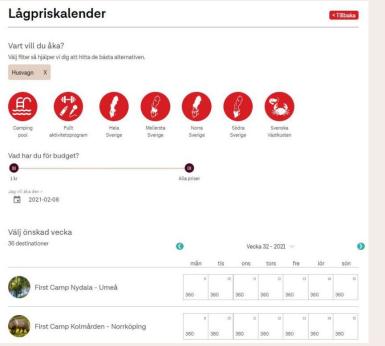


Key facts

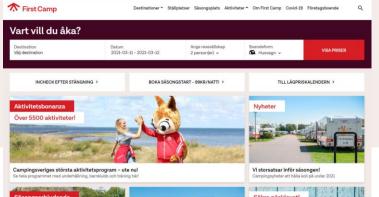
- ~230 camping pitches & 30+ cabins
- **~20 MSEK** revenue in 2021
- First Camps first campsite in Norway good coverage in Norwegian press



Strong commercial development in parallell





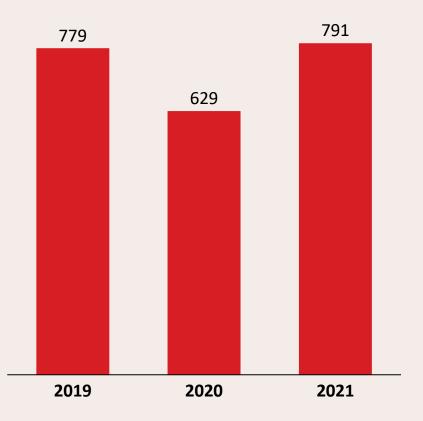


- firstcamp.se now Scandinavia's largest booking channel for camping and cabin stays
- One of top 5 travel websites in Sweden, in IDG's ranking
- Low-fare calendar launched in 2020
- Yessi kids club concept launched in 2020
- Al-based tools for Revenue Management and Google ads
- B2B concept: Smart Stay



2021 strong year – good start of 2022

Pro-forma net revenue, MSEK (Destinations owned 2021-12-31)



- 2021 revenues higher than 2019
- Remaining upside potential when 2020 drop in international guests (account for 25% of the market in a normal year) is fully recovered – only about one third returned in 2021 as pandemic restrictions were still in place
- Very promising start of 2022 pro-forma revenues in first two months up approx 50% compared to last year
- Pre-bookings up 15% compared to same time last year
- Pandemic restrictions significantly eased in the key markets Sweden, Norway, Denmark



Strong M&A pipeline going forward

- Sweden is First Camp's largest market today with 49 campsites; still only 10% in total market share and more M&A opportunities ahead
- First Camp entered Denmark in 2019, currently 9 campsites there with significant potential to continue to grow
- First Camp entered Norway in 2022 with its first Norwegian acquisition, ambition of at least 10 campsites in Norway in 3-5 years
- First Camp is the only player driving consolidation in the market
- Also new markets outside of Scandinavia are of interest



Svenske First Camp kjøper sin første norske campingplass og varsler et «titall» oppkjøp. Også norske investorer har fått øynene opp for camping som er blitt milliardbusiness.

ERGLIHN ristiansand • Mens hotellbransjen har hatt en beintoff tid etter pandemiutbruddet, har det gått langt bedre for landets rundt 950 små og store campingplasser. Antall overnattinger økte fra syv til åtte milliofor 200 bl 201 files som sjø Ferieland i Telemark med campingplasser og 32 hytter. Det er helt naturlig at vi nå seatser i Norge, mener admirerende direktør Johan Söör.

sette å oke.

— Oeså for nandemien hadde



f Johan soor, administrerende direktør i First Camp. Toto: First Camp



Thank you!





